



Finance Bulletin

July 2026

The aim of this current awareness bulletin is to provide a digest of recent guidelines, reports, research and best practice on healthcare business finance in the NHS.

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Articles

“Black hole” of medical student funding: NHS trusts have failed to account for over £400 meant for training future doctors

An investigation by the BMJ has found hundreds of millions of pounds given to NHS trusts for education future doctors is falling into a “black hole” and most of the trusts have failed to explain how they are spending the funding they receive.
BMJ, 22 June 2026, doi.org/10.1136/bmj-2026-285592

US-UK drug deal: Details of agreement with Trump can remain secret, regulator says

A challenge to the government’s refusal to release an impact assessment of a controversial pharmaceutical trade deal with the US has been denied.
BMJ, Adrian O’Dowd, doi.org/10.1136/bmj-2026-100384 23 July 2026

News

New research from The King’s Fund finds that delayed discharges cost NHS £2.7 bn, up 7.5% on previous year.

Latest NHS figures show that the cost of a bed day has now hit £562, up from £536 last year. The result is that delayed discharges are now costing the NHS £2.7 billion a year.
The King’s Fund, 7 July 2026



Available from: [New Research From The King's Fund Finds That Delayed Discharges Cost NHS £2,7bn, Up 7.5% On Previous Year | The King's Fund](#)

£10bn in funding announced and NHS App AI triage tool to roll out

NHS England has set out plans to commit £10 billion in funding over the next 3 years for tech and digital systems.

Health Tech News, 6 July 2026

Available from: [£10bn in funding announced and NHS App AI triage tool to roll out – HTN Health Tech News](#)

Innovation Programme

Collection, peer-reviewing and sharing innovative solutions to problems in the NHS finance. The submission guide can be found here [Submit an Innovation](#) with the next deadline being 23 December 2026.

One NHS Finance, 2026

Available from: [Innovation Programme](#)

Reports

National Institute for Health and Care excellence (NICE) economic growth goals

The DHSC has agreed a set of growth goals with NICE.

Available from: [National Institute for Health and Care Excellence \(NICE\) economic growth goals - GOV.UK](#)

Module 5 Report – Procurement

A report by The Rt Hon the Baroness Hallett DBE, Chair of the UK Covid-19 Inquiry on procurement.

UK Covid 19 Inquiry, 14 July 2026

Available from: [Module 5 Report - Procurement - UK Covid-19 Inquiry](#)

The Future of Capital Funding and Neighbourhood Health Estates

According to this report, new approaches to capital investment are essential if the NHS is to deliver neighbourhood health centres.

Public Policy Projects, Chaired by Ozan Goceroglu, July 2026

Available from: [PPP Capital-Funding-Report_06-26-Final.pdf](#)

NHS Resolution Annual Report and Accounts

This report shows that a record 84% of clinical negligence claims were resolved without the need for formal legal proceedings.

NHS Resolution, 9 July 2026

Available from: [Corporate reports and publications - NHS Resolution](#)



Productivity of the English National Health Service: 2023/24 update

Embedded in National Accounting Systems, this report uses an index number approach, to calculate growth in both NHS inputs, outputs and productivity.

Centre for Health Economics, July 2026

Available from: [CHE RP 203](#)

Health as an economic asset

Unlocking the economic potential of the UK's working age population.

The Health Foundation, July 2026

Available from: [Health as an economic asset | The Health Foundation](#)

Sharing the costs of social care: How other countries balance state and individual contributions

This resource details how 11 countries and regions approach cost-sharing, offering policymakers a comparative foundation to inform the questions facing England, the government and the Casey Commission.

Nuffield Trust, Camille Oung et al, 17 July 2026

Available from: [Sharing the costs of social care: How other countries balance state and individual contributions | Nuffield Trust](#)

NICE annual report and accounts 2025 to 2026

This has been a year of considerable significance for NICE. The organisation has continued to advance its core purpose: to help health and care practitioners and commissioners to get the best care to people fast, whilst ensuring value for the taxpayer.

NICE, July 2026

Available from: [NICE annual report and accounts 2025 to 2026](#)

Funding & Financial Frameworks

10 Year Capital Plan for Health and Social Care

The plan sets out how capital investment over the next decade will improve and modernise healthcare infrastructure.

DHSC 8 July 2026

Available from: [10 Year Capital Plan for Health and Social Care - GOV.UK](#)

NHS Pay Review Body remit letter: 2027 to 2028

Letter regarding the pay round for the financial year 2027 to 2028 from the Sec of State for Health and Social care to the NJS pay review body.

DHSC, 15 July 2026

Available from: [NHS Pay Review Body remit letter: 2027 to 2028 - GOV.UK](#)



Review body on Doctors' and Dentists' Remuneration remit letter: 2027 to 2028

Letter about the pay round for the financial year 2027 to 2028 from the Sec of State for Health and Social Care to the Review Body on Doctors' and Dentists' Remuneration.

DHSC, 15 July 2026

Available from: [Review Body on Doctors' and Dentists' Remuneration remit letter: 2027 to 2028 - GOV.UK](#)