



# Finance Current Awareness Bulletin

## August 2022

### **News and Features**

[Exclusive: Hospitals will be hit with “eye watering” energy bills this winter](#)

**BMJ, August 2022**

Some NHS trusts will have to find as much as £2m extra a month this winter because their energy bills will be two to three times higher than last year's, an investigation by *The BMJ* has found.

### **Guidelines, Policies and Reports**

**Department of Health and Social Care**

[Guidance on the preparation of integrated care strategies](#)

Guidance for integrated care partnerships on integrated care strategies.

**HFMA**

[Integrated care system finance and governance guidance map](#)

The HFMA has produced an integrated care system (ICS) finance and governance guidance map. The map brings together the key guidance and useful resources to help navigate the information that has been published to support the changes brought about by the Health and Care Act 2022.

[The NHS external audit market: an update on current issues](#)

The public sector external audit market remains an area of significant concern, with some commenting that it is approaching crisis point. Following on from the HFMA's briefing in February 2021, [The NHS audit market: current issues and possible solutions](#) exploring the issues in the market, this briefing provides a reminder of the key issues and sets out the results of the HFMA's recent survey to help establish a picture of the latest position on NHS external audit appointments. It also includes an update on national plans, along with local good practice actions that can be taken in the short term.

[VAT COS heading 71 – welfare services: issues to consider](#)

NHS bodies can reclaim the VAT on some services – such as cleaning, catering, patient transport – that they purchase from private sector contractors. HM Treasury publishes a list of these contracted out services (COS), VAT on services that are not on the list cannot be reclaimed. The COS list is split into general headings and supporting guidance is provided to make it clear which services are covered.

### **Blogs / Commentary / Opinion Pieces**

**BCS: The Chartered Institute for IT**

[The complexities and challenges of healthcare IT outsourcing](#)

Outsourcing decisions since the 80s have been driven by economic evaluations, resource flexibility, risk tolerance, and political ideology. Yet, these arrangements are not without their own hurdles as healthcare IT carries excessively more intricacies than any other sector.



### **British Journal of Nursing**

#### **Enabling informed clinical choice: an NHS Supply Chain initiative** [\[article request\]](#)

Clinical engagement is a fundamental component in the selection of appropriate devices that are of high quality, safe and fit for purpose. During the global pandemic, the significance of vascular access and intravenous (IV) therapy was magnified. It is therefore vital now, more than ever, for IV and vascular access practitioners to get involved with the work on evaluating the suitability of different devices available to the NHS.

### **NHS England**

#### [Signed, sealed and 212 steps towards delivering the world's first net zero health service](#)

For the very first time, every NHS Trust in England now has a green plan in place. That's 212 NHS Trusts, covering more than 1,000 hospitals and healthcare facilities.

### **Financial Management**

#### [3 ways to improve employees' trust in their employers](#)

To develop employee trust, examine its elements, build it in line managers, and provide staff with information on company values, mission, and policies.

#### [4 ways middle managers can balance employee and corporate needs](#)

To be effective, middle managers should be transparent with both employees and senior leadership teams, and ensure goals are aligned.

#### [6 ways to ensure your team achieves corporate goals](#)

Avoid inefficiency by communicating how employees' individual actions link to overarching company strategy.

#### [How to reward \(and retain\) your top performers](#)

Reward and engage top talent with high-profile assignments and new challenges — and be specific with your praise.

### **Webinar / Elearning**

#### **Health Education England**

#### [Environmentally sustainable healthcare](#)

There are two sessions in the Environmentally Sustainable Healthcare programme that are suitable for all in the NHS workforce. The programme is presented through key concepts and case studies.



## Library and Knowledge Services

### Library Services

Would you like to keep up to date with the latest evidence on topics of your choice? Sign up for a current awareness alert: <https://www.nhslincslibrary.uk/knowledgeshare-request/>

Can't find the information you need? We can do literature searches for you:  
<https://www.nhslincslibrary.uk/search-request/>

We can provide training on how to search healthcare databases and resources as well as showing you how to appraise the information that you find:  
<https://www.nhslincslibrary.uk/training/>

### Online Resources

**BMJ Best Practice** is a clinical decision support tool that provides step-by-step guidance on diagnosis, prognosis, treatment and prevention of a wide variety of conditions:  
<https://bestpractice.bmj.com/oafed>

**ClinicalKey** is a database which supports healthcare professionals by providing access to the latest evidence across specialties: <https://www.clinicalkey.com/>