



Finance Current Awareness Bulletin

February 2022

News and Features

digitalhealth

[Special Report: Shared care records](#)

As we head towards integrated care systems (ICSs) gaining statutory status, Claire Read investigates what this means for shared care records.

Public Finance

[Government proposes further healthcare budget integration](#)

The government is set to issue new guidance and amend legislation to enable further pooling of NHS and healthcare budgets, in a bid to improve integration.

Guidelines, Policies and Reports

Department of Health & Social Care

[White Paper: Joining up care for people, places and populations](#)

Section 3: Leadership, accountability and finance

European Observatory on Health Systems and Policies

[Health and social care near the end of life: can policies reduce costs and improve outcomes?](#)

This briefing reviews the evidence on health and social care needs and expenditures at the end of life. It suggests that a skilled assessment of patients' needs, as well as support for them and their families, can improve experiences and may reduce costs of care.

Good Governance Institute

[Developing and leading integrated care systems](#)

This short briefing paper summarises the key discussion points that arose from a panel discussion hosted by GGI and Coventry University on 17 November 2021. The event focused on the leadership and workforce challenges associated with the development of integrated care systems, with three speakers framing the conversation for a live audience.



Library and Knowledge Services

Healthcare Financial Management Association (HFMA)

[Financial reporting watching brief 2021/22 and beyond](#)

The February 2022 briefing identifies the key changes for 2021/22 and beyond which may affect NHS bodies' annual report and accounts.

[Integrated care boards: finance policies and procedures](#)

A firm financial control environment is essential for any organisation, providing clarity on how the organisation is directed and controlled. For financial governance, this environment is established through setting out clear policies and procedures. This briefing is intended to support finance staff during the establishment period of ICBs as they prepare the financial control environment, in terms of determining financial policies and the associated procedures.

[Integrated care system finance and governance guidance map](#)

The HFMA has produced an integrated care system (ICS) finance and governance guidance map. The map brings together the key guidance and useful resources to help navigate the information that has been published to support the change to statutory ICSs. The map will be updated regularly.

[Skills, behaviours and leadership styles required and exhibited by NHS system leaders](#)

As part of the final assessment for the MBA in healthcare finance, Ronald Lukandwa, senior finance manager at Barking, Havering and Redbridge University Hospitals NHS Trust, explores the skills behaviours and leaderships styles required and exhibited by NHS system leaders.

[The external audit: best practice in working well together](#)

The annual external audit is not only a key statutory requirement for NHS organisations, but should provide important and valuable insight into the financial governance of the organisation. The audit process itself can be a challenging one for all involved with tight timelines, remote working challenges and complex issues to resolve. This briefing, updated in February 2022, aims to support members by summarising the current audit context and sharing tips from auditors, finance professionals and non-executive directors on what they have found to help the audit of the financial statements go as smoothly as possible.

[Year-end working papers: a good practice guide](#)

To support finance teams and external auditors, this briefing provides a reminder of what good year-end working papers look like; what arrangements need to be in place to enable staff to prepare them; and some key issues to consider for the 2021/22 year-end.



NHS Confederation

[Post-Brexit issues for the NHS](#)

There are a number of measures that the UK Government must take in order to address the challenges of leaving the EU's single market.

NHS England and NHS Improvement

[Guidance for trusts on the use of insourcing](#)

Guidance for Trusts on the use of Insourcing Solutions to support the reduction of elective waiting lists.

Wilmington Healthcare

[Looking Ahead 2022: Challenges and Opportunities for the NHS and Industry](#)

This White Paper examines the challenges and opportunities for the NHS and industry in 2022. It aims to help those working with and supplying the NHS to navigate through this period of change and reform – establishing what the main challenges are, how they can be addressed and what part industry can play. It looks at new rules of engagement, new value propositions, new account management structures, new methods of securing market access, and new skills and competencies.

Online courses

FutureLearn

[An introduction to leading with kindness and compassion in health and social care](#)

Develop your understanding of how to lead with compassion and kindness within the health and social care sectors on this free online course. Once you enrol, you will have five weeks to complete the course at your own pace.



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Library Services

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Can't find the information you need? We can do literature searches for you:
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We can provide training on how to search healthcare databases and resources as well as showing you how to appraise the information that you find:
<https://www.nhslincslibrary.uk/training/>

Online Resources

BMJ Best Practice is a clinical decision support tool that provides step-by-step guidance on diagnosis, prognosis, treatment and prevention of a wide variety of conditions:
<https://bestpractice.bmj.com/oafed>

ClinicalKey is a database which supports healthcare professionals by providing access to the latest evidence across specialties: <https://www.clinicalkey.com/>