

Management Bulletin

March 2022

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Estates

[AEs and Aps- Jack of all trades but masters of none](#)

Andrew Popplett an Authorising Engineer with over 30 years' healthcare estates management experience, and specialist knowledge of fire safety, water, and critical ventilation systems, discusses ensuring that hospitals and other healthcare facilities have a good mix of skills, knowledge, and experience available in such key disciplines via Authorising Engineers and Authorised Persons. Heath Estate Journal, 76 (3) pp. 16-18 March 2022

[The cost of not doing it right: a Legionella challenge](#)

A senior contracts manager at water treatment and hygiene specialist, discuss work to address a protracted Legionella colonisation issue in the hot and cold water supply at a hospital in south-east England. Heath Estate Journal, 76 (3) pp. 21-26 March 2022

Finance

[Policy Paper: Build Back Better: Our Plan for Health and Social Care](#)

While this new funding package is to support the health and social care system across the whole of the UK, our plan for health and adult social care identifies specific measures for England. It also sets out areas where we want to work with the Scottish Government, Welsh Government and Northern Ireland Executive to support people from all over the UK to live more independent, healthier lives for longer.

Further details of this package are set out in the following chapters in our new plan for healthcare, our new plan for adult social care in England and our new funding plan.

GOV.UK updated March 8th 2022



Integrated Care

[Outsourcing services in the healthcare sector: balancing risks and benefits](#)

The outsourcing of services in the healthcare sector needs to be thoroughly investigated and comprehensively reviewed to determine the advantages, disadvantages and challenges for healthcare providers. This review explores outsourcing in the context of healthcare services, with the aim of helping managers to understand and facilitate service outsourcing effectively within their healthcare organisations by maintaining the balance between maximising benefits and minimising risks.

British Journal of Healthcare Management Vol. 28, No. 3 pp. 96-103

NHS Recovery

[Tackling the backlog of unmet healthcare needs](#)

It has been suggested that it may take the NHS up to a decade to clear treatment backlogs with concerted action. But what exactly are the strategies being put in place? Kate Woodhead discusses the role of innovation and new technology in tackling the backlog, including the implementation of 'surgical hubs'.

Clinical Services Journal, March 4th 2022

Patient Safety

[Patient rights and the cost of health litigation: you don't 'win' compensation](#)

John Tingle, Lecturer in Law, Birmingham Law School, University of Birmingham, considers two sides of the litigation reform debate, and reflects on perceptions of compensation awards

British Journal of Nursing Vol. 31, No. 5 pp. 292-293

Reports

[Health system recovery from Covid-19: International lessons for the NHS](#)

What approaches have other countries used to move towards recovery, and what might the NHS learn? This major new [Nuffield Trust report](#) looks across 16 different countries to gain an understanding of the recovery challenge worldwide.

Nuffield Trust, March 2nd 2022

[Public satisfaction with the NHS and social care in 2021: Results from the British Social Attitudes survey](#)

[The King's Fund and Nuffield Trust jointly sponsored the 2021 BSA survey questions reported here.](#)

We added new questions in 2021 asking people about their views on what the priorities for the NHS should be and the extent to which they think the founding principles of the NHS should still apply.

The King's Fund and Nuffield Trust, March 2022



Workforce

[Training and redeployment of healthcare workers to intensive care units \(ICUs\) during the COVID-19 pandemic: a systematic review](#)

This is the first review to capture the redeployment and training strategies enlisted during the first year of the COVID-19 pandemic and the needs of redeployed healthcare workers (HCWs)
BMJ Open, 2022;12:e050038.

[NHS Disabled staff experiences during COVID-19](#)

This report Summarises the voices of Disabled staff, and those with an interest in disability equality, who have shared their experiences of working in the NHS during the COVID-19 pandemic.
NHS Employers, March 2022

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