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Healthcare Management Bulletin

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Articles

[Leadership and management in healthcare: using theory to motivate staff to achieve organisational goals](#)

This article introduces some common leadership and management theories and provides an opportunity for practitioners to reflect on how these can be used in practice.

International Journal for Advancing Practice Vol. 1, No. 1 pp.33-36

[Making more nurses, one minute at a time: an efficiency and quality improvement project in emergency triage](#)

The article describes the project, which used lean management principles and statistical process control methods, and discusses its implications for emergency triage.

Emergency Nurse, 5th January 2023

[The impact of poorly applied human resources policies on individuals and organisations](#)

This article uses a case study to explore the harm that failing to follow human resources procedures can cause to individuals, organisational culture and effectiveness, and make recommendations to improve practice.

British Journal of Healthcare Management Vol. 29, No. 5 pp. 112-121

[Nurse staffing and inpatient mortality in the English National Health Service: a retrospective longitudinal study](#)

To examine the impact of nursing team size and composition on inpatient hospital mortality. BMJ Quality & Safety 2023;32 (5):254-263.



[Delivery plan for recovering access to primary care \(england.nhs.uk\)](https://www.england.nhs.uk/publication/delivery-plan-for-recovering-access-to-primary-care/)

This document sets out NHS England's and the Department of Health and Social Care's plan to improve access to primary care, better support patients to manage their own health, and to modernise general practice for future generations.

[Five principles for implementing the NHS Impact approach to improvement in England](https://www.health.org.uk/publications/long-reads/five-principles-for-implementing-the-nhs-impact-approach)

<https://www.health.org.uk/publications/long-reads/five-principles-for-implementing-the-nhs-impact-approach>

The NHS is facing an unprecedented range of workforce, financial and performance pressures. The [new NHS Impact approach to improvement](#) could help to meet this need.

The Health Foundation, 21st April 2023

In this paper, [Looking Outward: International lessons for health system reform](#), we examine what policymakers in Britain can learn from abroad to help address these challenges and transform our system.

[Reform-Looking-Outward-Final.pdf](#)

Reform, 27th April 2023

[Report: Clinical investigation booking systems failures: written communications in community languages](#)

[HSIB report Clinical investigation booking systems failures](#)

Independent report by the Healthcare Safety Investigation Branch NI-006918 April 2023

[The evolution of provider collaboration](#)

https://allcatsrgrey.org.uk/wp/download/governance/integrated_care/The-evolution-of-provider-collaboration_FNL_0.pdf

This report – based on a survey of provider collaborative leaders – details what we found, including insights on provider collaboratives' priorities and how they are building relationships with partners and integrated care boards (ICBs)

March 2023

[NHS delivery and continuous improvement review: findings and recommendations.](#)

<https://www.england.nhs.uk/publication/nhs-delivery-and-continuous-improvement-review-recommendations/>

This report contains the findings and recommendations of the delivery and continuous improvement review conducted by Anne Eden. It looked at how improvement-led delivery can enhance the quality of outcomes for our patients, communities and our health and care workforce. It recommends establishing a national improvement board to agree a small number of shared national priorities on which NHS England, with providers and systems, will focus improvement-led delivery work.

NHS England, 2023



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